KYM HOLDINGS BHD.
Company No. 198201004556 (84303-A)

PRESS RELEASE

FOR IMMEDIATE RELEASE

KYM Proposes Strategic Entry into Healthcare Through Acquisition of 70% Stake in REGEN HEALTHCARE SDN BHD

PETALING JAYA, 18 SEPTEMBER 2026 – KYM Holdings Bhd ("**KYM**") announced today a proposed acquisition of 70% equity interest in Regen Healthcare Sdn Bhd ("**Regen**"), marking KYM and its subsidiaries ("**KYM Group**") strategic entry into Malaysia's healthcare sector.

Regen provides specialist healthcare services predominantly comprehensive orthopaedic care and ambulatory care. Operating with established infrastructure – including a digital hybrid operating theatre, day-care beds, and multidisciplinary capabilities spanning physical rehabilitation, paediatric dentistry and special-care dentistry – Regen provides KYM with an established operating platform supported by existing healthcare operations and experienced medical personnel.

In conjunction with the proposed acquisition, KYM also proposes to diversify the existing principal activities of the KYM Group to include the provision of healthcare activities and specialised medical services. The proposed diversification gives KYM an opportunity to broaden its earnings base that has historically been highly concentrated in manufacturing by entering a sector underpinned by structural demographic changes. These drivers include non-discretionary demand, an ageing population, increasing demand for specialised care and the Malaysia's continued expansion as a regional healthcare and medical tourism destination.

Under the terms of the transaction, the maximum total purchase consideration is RM33.5 million. A substantial portion of the consideration is deferred and linked to Regen's agreed profit performance milestones for the financial years ending 31 December 2026 and 2027. In addition, Associate Prof. Dr. Rajesh Singh, Regen's founder and Medical Director, will retain the remaining 30% equity interest and continue to play a key role in the business.

KYM's Executive Chairman, Lim Tze Thean, stated that the proposed acquisition reflects the Group's disciplined approach to capital allocation and long-term value creation.

"Following several years of strengthening KYM's financial position, the Board believes the Group is ready to undertake a strategic expansion into the healthcare industry," said Lim Tze Thean.

“The proposed acquisition gives KYM an opportunity to diversify its earnings base through an established operating business in a sector supported by long-term demand. Importantly, the performance-linked consideration and overall purchase-price cap provide safeguards for shareholders.”

“Our priority is to allocate capital responsibly and build sustainable value over the long term. The proposed investment will be undertaken with appropriate governance, financial discipline and oversight.”

As part of its long-term growth strategy, the KYM Group intends to accelerate its growth through strategic diversification into new business segments.

KYM’s Chief Executive Officer, Darren Lee, emphasised that the transaction is the product of deliberate, multi-year preparation: “This investment reflects four years of deliberate preparation. We first focused on strengthening the balance sheet to create capacity to invest. We then took a structured approach to identifying a suitable new growth platform and Regen brings established operations, healthcare capabilities and an experienced management team.”

“Following completion, our immediate priority will be to maintain operational continuity, strengthen governance and support the existing team. We see opportunities to grow within the broader healthcare ecosystem, both organically and through carefully selected investments. Any subsequent expansion will be assessed carefully based on its strategic fit, expected returns and risk profile,” he added.

“We will take the same approach that has guided us over the last four years - patience, discipline and focus on sustainable value creation.”

The proposed acquisition and diversification are subject to the fulfilment of the relevant conditions precedent and approval by KYM shareholders at an extraordinary general meeting.

This press release should be read in conjunction with KYM’s announcement to Bursa Malaysia, which shall prevail in the event of inconsistency.

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About KYM Holdings Bhd
KYM Holdings Bhd (“**KYM**”), is a Bursa Malaysia-listed investment holding company. Through its subsidiaries, KYM Group is principally involved in the manufacturing and sale of high-quality multiwall industrial paper sacks and corrugated carton boxes. KYM continues to strengthen its manufacturing operations while evaluating suitable opportunities to broaden its earnings base and create sustainable long-term shareholder value.

About Regen Healthcare
Regen provides specialist healthcare services, focusing on comprehensive orthopaedic care and ambulatory care, including non-surgical treatment, surgical procedures, physiotherapy and rehabilitation, as well as paediatric and special-care dentistry.

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